

WILLIAM RAINEY HARPER COLLEGE

PROGRAM BUDGET 1980-81

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July, 1980

COLLEGE BUDGET FOR 1980-81 FISCAL YEAR

The proposed budget for the 1980-81 budget year is attached. This budget presents the estimated revenue and expenses necessary to finance the educational program at Harper College. Implicit in its presentation is the commitment to operate within these limitations.

Included in this document are revised purpose statements for each budget area, program inputs as represented by this budget, and expected program outputs as delineated under program functions.

Enrollment for the 1980-81 academic year is projected to increase from 6839 to 6890 full time equivalent students, an increase of 0.8 percent over the previous year. Contingency funds have been provided and will be used if enrollments exceed the planning assumption.

The following information should be noted in a review of the 1980-81 College budget.

1. It is anticipated that, for 1979-80 fiscal year, revenues will exceed expenses at least \$900,000 in the Operating Fund. This is exclusive of the transfer of \$1.8 million from the Site and Construction Fund.

This excess was the result of an increase in enrollments, favorable interest earnings on investments, and the delay in the opening of the Physical Education Building which deferred operational costs.

2. The 1979-80 excess will offset the loss in state aid under the new state funding formula which limits state funding to the 1978-79 enrollment level of 6549 FTE. Additional 1979-80 excess funds are being utilized for capital improvement projects.
3. The long-range financial plan shows a gradual decline in fund balances with a cash flow shortage in 1983-84.
4. Tax revenue should continue to increase but at a slower rate than projected expenditures.

5. Chargebacks will continue to decline as a result of the continued development of colleges in neighboring districts.
6. Three new buildings (I, J and M) have been completed and opened.

The completion of these buildings has increased per student costs significantly in the 1980-81 year, reflecting program improvement and the upgrading of instructional facilities.

This budget plan has been prepared to provide the Board and staff with detailed financial information concerning the educational commitments of Harper College. The past two years have provided many challenges for the College. The College will, however, continue to provide a strong educational program for this district in 1980-81.

James J. McGrath  
President

Budget Committee of the Whole

Brian M. Barch, Chairman  
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of Administrative Services

PROGRAM BUDGET  
1980-81

CONTENTS

The following major sections of the budget are divided by tabs with indexes included at the beginning of each section.

Legal Basis

The legal requirements for a community college budget, and the Board of Trustees' legal responsibilities for the formation, adoption and implementation of the budget are explained in this section.

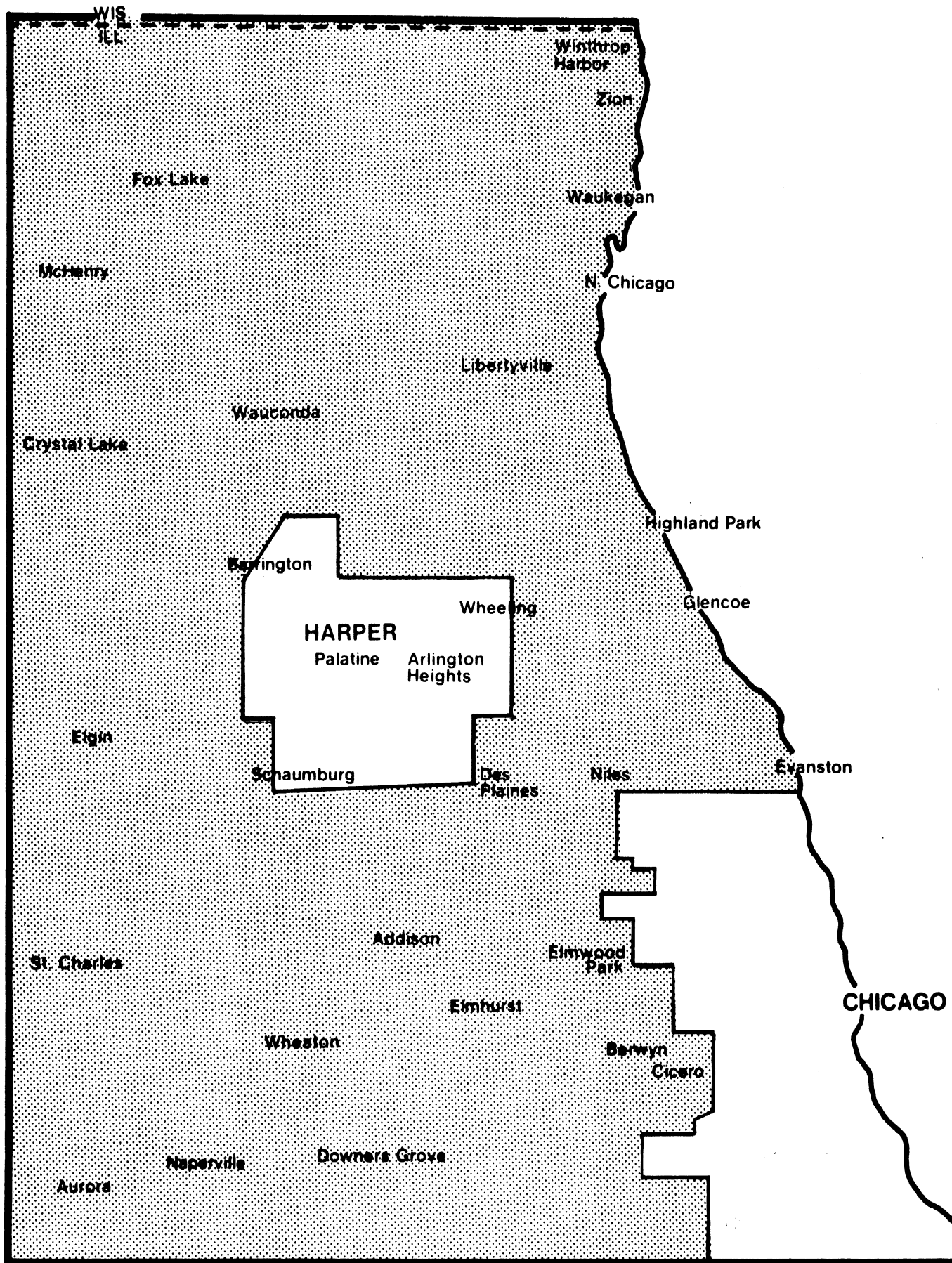
Financial Plan

This section covers the financial plan of operation for various funds, the source of district monies in the Educational Fund, explanations of the tax base and tax levy, analyses of income and cost per student, actual and estimated student growth, the long-range financial plan, the budgetary process, and explanations of the various funds and resources.

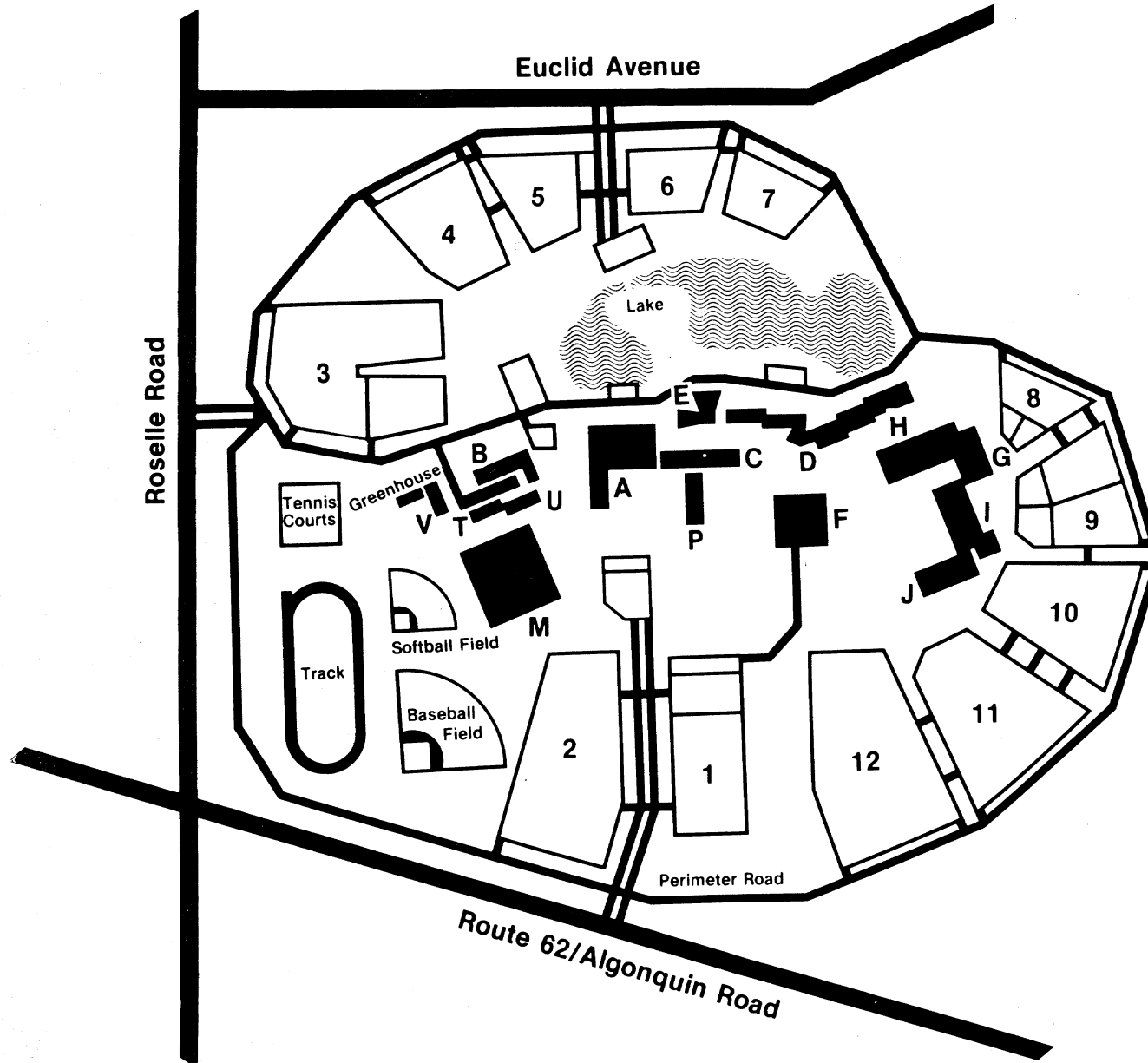
Operating Budget

This section includes college revenue, budget summaries, the capital outlay budget, summer school budget, a breakdown of each cost center's budget in the Educational Fund, plus budgets for the Operations, Building and Maintenance Fund, Auxiliary Enterprises Fund, Bond and Interest Fund, and the Site and Construction Fund.

# METROPOLITAN LOCATION OF WILLIAM RAINEY HARPER COLLEGE



# William Rainey Harper College



## Campus Directory

**Building A. College Center**  
Admissions and Business  
Offices. Student Services.  
Bookstore

**Building B. Public Safety,  
Power Plant**  
Vocational Education Shops

**Building C. Art &  
Architecture**  
Fine Arts & Design Division  
Office. Classrooms

**Building D. Mathematics  
and Science**  
Division Offices: Business,  
Lifelong Learning, Life &  
Health Sciences, Social  
Sciences & Public Service;  
Classrooms and Laboratories

**Building E,  
Lecture-Demonstration  
Center**

**Building F. Learning  
Resources Center**  
Special Services and Liberal  
Arts Division Offices. Library

**Building G. Vocational  
Technology Shops and  
Laboratories**

**Building H. Vocational  
Technology Shops and  
Laboratories**  
Engineering; Mathematics  
Physical Sciences Division  
Office

**Building I. Business, Social  
Science, and Vocational  
Education\***  
Classrooms, Laboratories,  
and Offices

**Building J. Business,  
Social Science, and  
Vocational Education\***  
Classrooms, Laboratories,  
and Offices

**Building M. Physical  
Education, Athletics, and  
Recreation\***

**Building P. Music**  
Classrooms, Offices, and  
Rehearsal Rooms

**Building T. Grounds  
Maintenance Shop**

**Building U. Athletics,  
Maintenance Shop**

**Building V. Roads and  
Grounds, Park  
Management**

\*Under Construction  
Student Parking Lots 1-7,  
9-12

# Legal Basis

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COLLEGE BUDGET

I. The College Budget and The Law

- A. "The Tenth Amendment of the Constitution of the United States, with certain limitations imposed by judicial interpretations, reserves the responsibility for education to the States, or to the people."
- B. Article Eight of the Illinois Constitution states: "The General Assembly shall provide a thorough and efficient system of free schools, whereby all children of this State may receive a good common school education."
- C. Under this mandate, the courts have said that the State owns all public school facilities and the management of them rests entirely in legislative discretion. Recognizing the desirability of local control, the State legislature has provided for organization, according to desires of the people. Local governing boards are elected to govern the school districts, within State law, in all matters pertaining to education. All lands, monies, or other property, donated, granted, or received for school, college, seminary or university purposes and the proceeds thereof, shall be faithfully applied to the objectives for which such gifts or grants were made.
- D. William Rainey Harper College was established as a Class I junior college under the Illinois Master Plan for Higher Education of 1964, as implemented by the State General Assembly with the Public Junior College Act of July, 1965.
- E. The Public Community College Act, Section 3-1 et. seq. sets forth the requirements concerning the annual Community College Budget.
  - 1. The Board of each community college district shall, within or before the first quarter of each fiscal year, adopt an annual budget which it deems necessary to defray all necessary expenses and liabilities of the district, and in such annual budget shall specify the objectives and purposes of each item and amount needed for each objective or purpose.
  - 2. The budget shall contain a statement of the cash on hand at the beginning of the fiscal year, an estimate of the cash expected to be received during such fiscal year from all sources, an estimate of the expenditures contemplated for such fiscal year, and a statement of the estimated cash expected to be on hand at the end of such year. The estimate of taxes to be received may be based upon the amount